



AIRPORT INDUSTRY CONNECTIVITY REPORT 2025



FOREWORD

This 2025 edition of our Airport Industry Connectivity Report comes at both a critical and interesting time.

Politically, the strong focus on decarbonising our economies (including aviation) has somewhat taken a back seat, with priorities shifted towards building up defence capabilities, addressing our competitiveness gap and safeguarding Europe's social model and cohesion.

In all of this, *air connectivity* is extremely relevant – as expressly recognised by the Draghi report.

Indeed, *air connectivity* is an essential part of strategic autonomy, both in defence and economic terms. Airports are critical infrastructure for military mobility and with every +10% increase in direct connectivity automatically yielding a +0.5% growth in GDP per capita, *air connectivity* is a major driver of both competitiveness and territorial equality.

While many of our trading partners (or should we rather now say "geoeconomic competitors"?) have long recognised and capitalised on the value of *air connectivity* as part of their economic development strategies, those doing so in Europe are a rather rare breed – with Türkiye obviously being a notable exception, and the United Kingdom intent on doing the same. Now is the time for a reality check and for Governments and policy makers (particularly in the EU) to look at *air connectivity* strategically. This means taking stock of the fact that *air connectivity*, and with it aviation, are not just about soft power. Rather, they deliver crucial economic and social benefits, ensure effective global positioning – and can even play a role in projecting hard power capabilities.

By contributing to a better understanding of *air connectivity* dynamics across our continent, I hope the data and analysis contained in this report will make a meaningful contribution to future-proofing the *air connectivity* that is inherent to our European way of life. This requires safeguarding and developing *air connectivity* all while making it more sustainable and delivering on our Net Zero commitments.



Olivier Jankovec ACI EUROPE Director General

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1. PASSENGER PERSPECTIVE OF AIR CONNECTIVITY

The "Air Connectivity Index" is created by SEO Amsterdam Economics using their proprietary NetScan model.

Air connectivity is measured from the perspective of the air traveller: when flying from an airport, how many destinations can that passenger reach, including direct and connecting itineraries?

Air Connectivity = Direct Connectivity + Indirect Connectivity

Direct connectivity: These are the direct air services available from the airport – measured not just in terms of destinations, but also factoring in the frequency of flights to the same destination (so for example, an airport with 5 daily flights to another airport, will register a higher score than one with only 4).

Indirect connectivity: This measures the number of destinations available through an onward connecting flight at hub airports from a particular airport. Indirect connections are weighted according to their quality, based on connecting time and detour involved with the indirect routing. For example, a flight from Hamburg to Johannesburg via Frankfurt will register a higher score than an alternative routing via Doha, which is geographically a longer diversion from the direct flight path.

Hub Connectivity

Hub connectivity is the key metric for any hub airport, big or small, alongside their direct destinations offered. It measures the number of connecting flights that can be facilitated by the hub airport in question – taking into account a minimum and maximum connecting time, and weighing the quality of the connections by the detour involved and connecting times.

The airport grouping system is based on the total annual passengers in 2024. Majors include airports with over 40 million passengers. Mega airports consist of airports with 25 to 40 million passengers. Large airports are comprised of airports with 10 to 25 million passengers. Medium airports include airports with 1 to 10 million passengers. Small airports cover airports with less than 1 million passengers.

2. EUROPEAN AIR CONNECTIVITY — *OVERVIEW*

- Air connectivity recovery trailing passenger traffic recovery
- Non-EU+ market still below European average due to geopolitics
- Direct air connectivity keeps outperforming indirect air connectivity
- Only half of European countries have exceeded their 2019 air connectivity levels with significant air connectivity performance gaps amongst national markets – from +73% down to -43% (vs. 2019)
- Best performing countries vs. 2019: Greece, Portugal, and Cyprus in the EU+ and Uzbekistan, Albania, Bosnia and Herzegovina in the rest of Europe
- Countries taxing aviation underperforming for air connectivity

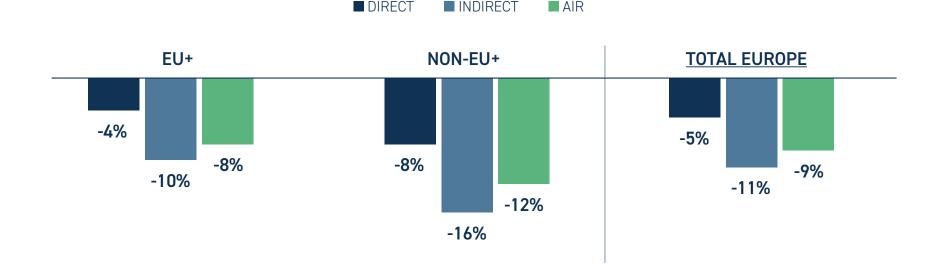
2.1. AIR CONNECTIVITY RECOVERY STILL INCOMPLETE

Despite increasing by **+7%** in 2025 over the preceding year, *air connectivity* in Europe still remains -9% below pre-pandemic (2019) levels.

The disconnect between *air connectivity* and passenger traffic, which for full year 2024 exceeded 2019 levels by +2%, shows the extent to which airlines have increased passengers per aircraft movement and at the same time remained cautious about adding new routes and increasing frequencies on existing ones. This is largely a result of supply and efficiency pressures as well as a focus on yield optimisation – from ongoing aircraft delivery delays and maintenance issues to aircraft up-gauging, and the increased use of high-capacity single aisle aircraft by Low-Cost Carriers (LCCs), to the pursuit of higher load factors.

- The **EU+ market** at **-8%** vs. 2019 has recovered more *air connectivity* than the rest of Europe as the **non-EU+ market** remains at **-12%**, largely due to the impact of conflicts in Ukraine, Russia, and Belarus.
- As in previous years, a significant gap remains between the recovery of *direct* connectivity (-5% vs. 2019) and indirect connectivity (-11% vs. 2019). This reflects the changed structure of the European aviation market in particular, the expansion of Ultra-Low-Cost Carriers (LCCs) during the recovery from the Covid-19 pandemic and the relative retrenchment of Full-Service Carriers (FSCs).

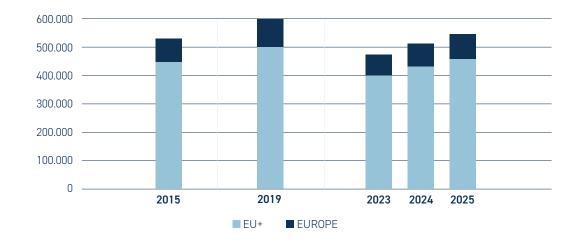
Chart 1: <u>DIRECT, INDIRECT</u> & <u>AIR CONNECTIVITY</u> (EU+, NON-EU+ AND ALL EUROPEAN AIRPORTS – 2025 VS. 2019)



2.2. TEN YEAR PERSPECTIVE

The evolution of *air connectivity* over the past decade shows the dramatic impact of the Covid-19 pandemic as well as how **structural aviation market changes** and **geopolitics** are redefining air connectivity.

Chart 2: ANNUAL <u>AIR CONNECTIVITY</u> (EU+ AND ALL EUROPEAN AIRPORTS)





2.3. COUNTRY LEVEL

Air connectivity at national level reflects a mix of factors, including economic performance, trade links and openness, diasporas, inbound and outbound leisure demand, and of course geographical position. But *air connectivity* is also increasingly shaped by national and regional aviation policies, regulation, taxation – and the overall support (or lack of it) for the aviation sector.

- Approximately half of the countries in the ACI EUROPE region (24 out of 52 countries) have now achieved their 2019 level of *air connectivity* with just one third of the EU+ countries (10 out of 31) having done so.
- The top *air connectivity* performances compared to 2019 come from Uzbekistan (+73%), Albania (+56%), Bosnia and Herzegovina (+40%), Türkiye (+36%) and Greece (+35%).
- The slowest to recover to 2019 *air connectivity* levels are Sweden (-33%), the Russian Federation (-43%) and Finland (-30%)¹. This largely reflects the impact of geopolitics.
- Small countries outside of the EU+ area have shown especially strong *air connectivity* performance: Uzbekistan (+73%), Bosnia and Herzegovina (+40%), Armenia (+36%) and Albania (+56%) have all seen exponential gains from acceptedly smaller bases – reflecting a rapid increase in their population's Propensity to Fly.

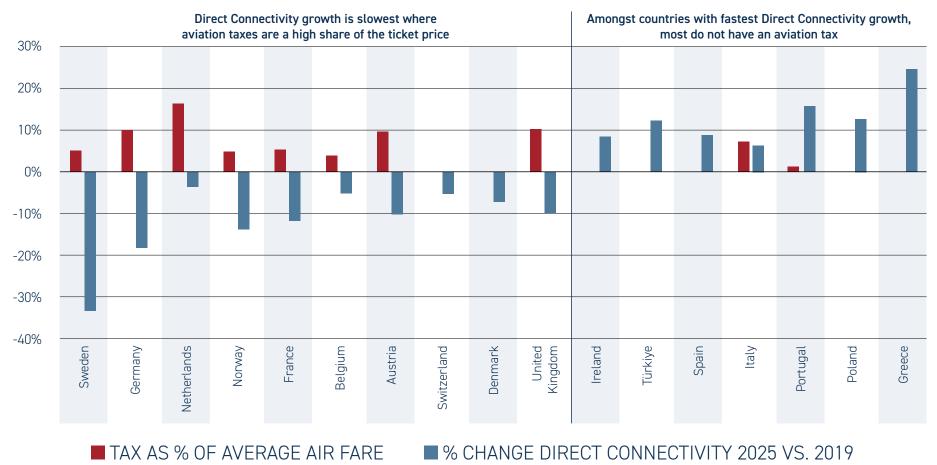
Chart 3: **% CHANGE IN <u>AIR CONNECTIVITY</u> - RANKED BY % CHANGE VS. 2019**

		EU+				NON-EU	l+	
	Country		2025 VS. 2019	2025 VS. 2024		Country	2025 VS. 2019	2025 VS. 2024
1	Greece		+35%	+10%	1	Uzbekistan	+73%	+34%
2	Portugal		+10%	+6%	2	Albania	+56%	+1%
3	Cyprus		+8%	+13%	3	Bosnia and Herzegovina	+40%	+19%
4	Spain		+3%	+5%	4	Türkiye	+36%	+10%
5	Ireland		+3%	+8%	5	Armenia	+36%	+21%
6	Croatia		+3%	+10%	6	Tajikistan	+28%	-8%
7	Iceland		+2%	-5%	7	Turkmenistan	+21%	+31%
8	Lithuania		+2%	+15%	8	North Macedonia	+17%	+16%
9	Poland		+1%	+10%	9	Georgia	+15%	+15%
10	Italy		+1%	+ 9 %	10	Serbia	+8%	+10%
11	Estonia		-1%	+1%	11	Azerbaijan	+7%	-9 %
12	Romania		-1%	+11%	12	Moldova	+4%	+32%
13	United Kingdom		-7%	+6%	13	Kyrgyzstan	+4%	+5%
14	Slovakia		-9 %	+18%	14	Kosovo	+1%	+22%
15	Netherlands		-9%	+10%	15	Kazakhstan	-3%	+22%
16	Belgium		-11%	+ 9 %	16	Montenegro	-6%	+ 9 %
17	Bulgaria		-12%	+15%	17	Israel	-21%	+36%
18	Switzerland		-12%	+5%	18	Russia	-43%	+0%
19	Denmark		-12%	+1%	19	Belarus	-70%	+142%
20	Slovenia		-12%	+23%	20	Ukraine	-100%	NA
21	Norway		-13%	+0%				
22	Luxembourg		-13%	+4%				
23	France		-14%	+1%				
24	Hungary		-14%	+11%				
25	Malta		-15%	+11%				
26	Latvia		-18%	+8%				
27	Germany		-21%	+5%				
28	Austria		-21%	+10%				
29	Czechia		-22%	+8%				
30	Finland		-30%	+11%				
31	Sweden		-33%	-4%				

¹ Excluding Ukraine which has had its airports closed and Belarus where data is limited.

It is striking to see the relationship between national taxes on aviation and air connectivity underperformance. Most of the countries where *air connectivity* remains below prepandemic (2019) levels are countries where punitive passenger taxes are in effect – as shown by the graph below, which brings together the level of national aviation taxes compared to direct *air connectivity* performance.

Chart 4: DIRECT CONNECTIVITY GROWTH VS. TAX AS % OF AVERAGE AIR FARE



ACI EUROPE analysis. Government taxes, using the tax rate paid by median traveller, divided by average economy class fare, average of departing flights from country in 2024 RDC Apex.

2.4. AIRPORT INDUSTRY SEGMENTS

The recovery in *air connectivity* is significantly weaker in the Small airport size category.

- For the Major (more than 40 million passengers per annum) and Mega airports (25-40 million passengers), their comparatively stronger performance vs. 2019 reflects the attractiveness of their markets and resilience of their network, despite capacity constraints and requirements to use airport slots – with airlines using controlled capacity.
- Large airports (10-25 million passengers) have also nearly recovered *direct connectivity* thanks to higher LCC penetration, but they are seeing their *indirect connectivity* impacted by the relative retrenchment of FSCs on their hubs. The same market dynamics have led to a full recovery of *direct connectivity* at Medium airports (1-10 million passengers).
- Meanwhile, air connectivity at Small airports (less than 1 million passengers) remains -13% below their pre-pandemic (2019) levels, with both their direct and indirect connectivity clearly underperforming. This involves lost opportunities for business, investment, tourism, and visiting family and friends for these airports serving Europe's regions and islands.

Chart 5: <u>DIRECT, INDIRECT & AIR CONNECTIVITY</u> (EUROPEAN AIRPORTS BY TRAFFIC CATEGORIES – 2025 VS. 2019)

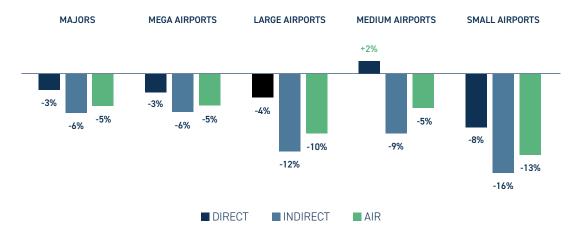
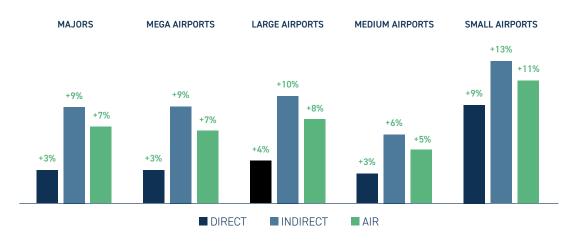


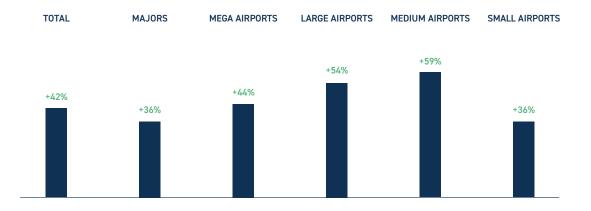
Chart 6: DIRECT, INDIRECT & AIR CONNECTIVITY

(EUROPEAN AIRPORTS BY TRAFFIC CATEGORIES - 2025 VS. 2024)



The number of airports which have fully recovered their *direct connectivity* shows how different individual airport performance is from the average – with **Large** and **Medium airports** outperforming **Major** and **Mega airports** as well as **Small airports**.

Chart 7: % OF EUROPEAN AIRPORTS WITH FULLY RECOVERED DIRECT CONNECTIVITY IN 2025 (COMPARED TO 2019)



2.5. TOP AIR CONNECTIVITY PERFORMERS PER AIRPORT INDUSTRY SEGMENT

Chart 8.1: MAJOR AIRPORTS (OVER 40 MILLION PASSENGERS)

VS. 2019 VS. 2024

RANK CODE 2025	CITY	RANK 2019	VS. 2019	VS. 2024
1 LHR	London	1	-8%	+5%
2 CDG	Paris	2	-14%	+3%
3 FRA	Frankfurt	3	-15%	+6%
4 AMS	Amsterdam	4	-10%	+10%
5 MAD	Madrid	6	-1%	+6%



Chart 8.2: MEGA AIRPORTS (25 TO 40 MILLION PASSENGERS)

RANK CODE 2025	CITY	RANK 2019	VS. 2019	VS. 2024
1 ZRH	Zurich	9	-7%	+9%
2 ATH	Athens	21	+33%	+13%
3 DUB	Dublin	14	+3%	+8%
4 LIS	Lisbon	15	+1%	+6%
5 CPH	Copenhagen	13	- 9 %	+3%

VS. 2019 VS. 2024



Chart 8.3: LARGE AIRPORTS (10 TO 25 MILLION PASSENGERS)

■ VS. 2019 ■ VS. 2024

RANK CODE CITY RANK VS. 2019 VS. 2024 2025 2019 1 BRU **Brussels** 16 -16% +10% 2 ARN Stockholm 17 -20% +3% 3 HAM Hamburg 24 -12% +6% 4 GVA Geneva 23 -15% -1% 5 DUS Düsseldorf 18 -30% +6%



Chart 8.4: MEDIUM AIRPORTS (1 TO 10 MILLION PASSENGERS)

VS. 2019 VS. 2024

RANK 2025	CODE	CITY	RANK 2019	VS. 2019	VS. 2024
1	STR	Stuttgart	35	-33%	+2%
2	BEG	Belgrade	56	+7%	+9%
3	FLR	Florence	64	+12%	+15%
4	TLS	Toulouse	49	-18%	-6%
5	HAJ	Hanover	50	-21%	0%

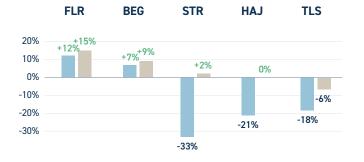


Chart 8.5: SMALL AIRPORTS (LESS THAN 1 MILLION PASSENGERS)

■ VS. 2019 ■ VS. 2024

RANK 2025	CODE	CITY	RANK 2019	VS. 2019	VS. 2024
1	TAS	Tashkent	112	+43%	+35%
2	RM0	Chisinau	118	+4%	+32%
3	BHD	Belfast	117	-6%	+5%
4	GRZ	Graz	106	-36%	-2%
5	DRS	Dresden	104	-45%	+1%



3. DIRECT CONNECTIVITY

- Top 3 airports for direct connectivity ranking 2025: IST | AMS | LHR
- Best performance amongst TOP 20 vs. 2019: ATH | AYT | SAW
- Best performance amongst TOP 20 vs. 2024: AYT | SAW | ATH

3.1. TOP 20 AIRPORTS – DIRECT CONNECTIVITY RANKING

Istanbul (+13% vs. 2019) remains in the top position for *direct connectivity* – having moved from the 5th position pre-pandemic. **Istanbul** is in the lead for *direct connectivity* to the Middle East and comes in second place for *direct connectivity* to Asia-Pacific, while also being well placed for *direct connectivity* to Africa and Europe.

Amsterdam Schiphol (-4% vs. 2019) comes second, largely thanks to its excellent *direct connectivity* to Europe. This reflects the small size of its national market and the need to ensure critical mass for feeding its long-haul network.

London Heathrow (-2% vs. 2019) holds the third position. In addition to unmatched *direct connectivity* to North America, the British hub is also the airport in western Europe with the highest *direct connectivity* to the Middle East.

Frankfurt (-11% vs. 2019) has replaced Paris CDG (-7% vs. 2019) in the fourth position this year, partly thanks to a significant increase in its *direct connectivity* to Asia-Pacific **(+17% vs. 2024)**. The French hub, in fifth position overall, is noteworthy for its diverse network, holding the second position for *direct connectivity* to Africa, Latin America and Caribbean, and North America.

Along with **Istanbul**, the following airports have recovered and/or exceeded their prepandemic (2019) direct connectivity levels: **Antalya (+29%)**, **Athens (+24%)**, **Istanbul-Sabiha Gökçen (+14%)**, **Palma de Mallorca (+11%)**, **Dublin (+8%)**, **Lisbon (+4%)**, **Rome-Fiumicino (+3%)** and **Barcelona (+1%)**.

This clearly reflects the changed structure of the European aviation market – with both traffic and connectivity largely driven by leisure & VFR demand as well as the expansion of Low-Cost Carriers (LCCs) and Turkish air carriers.



Chart 9.1: DIRECT CONNECTIVITY – TOP 20 AIRPORTS IN EUROPE IN 2025 (2025 VS. 2019 | RANKINGS 2025 & 2019)

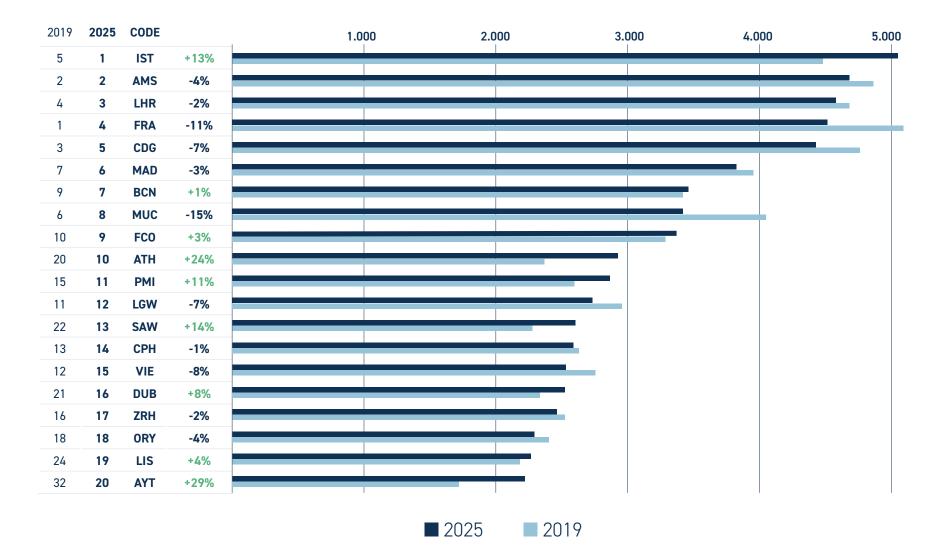
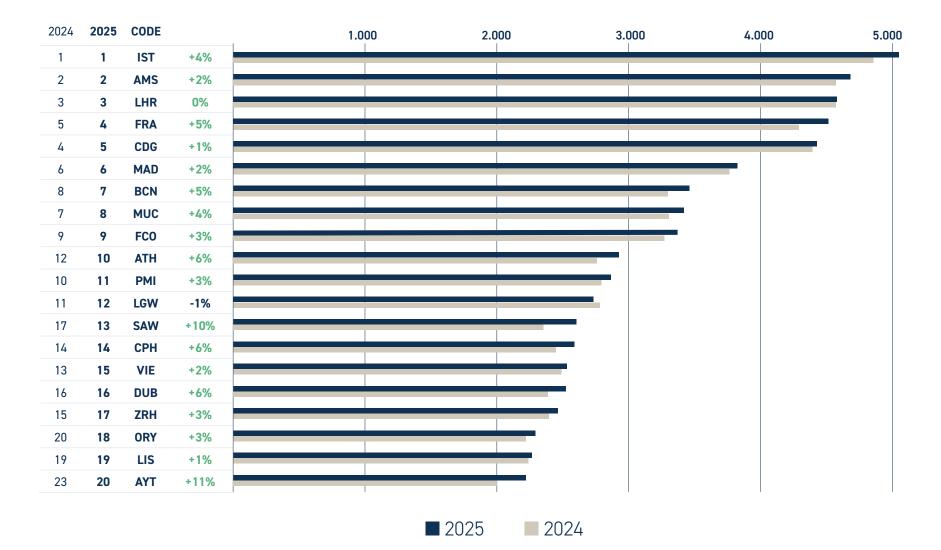


Chart 9.2: DIRECT CONNECTIVITY – TOP 20 AIRPORTS IN EUROPE IN 2025 (2025 VS. 2024 | RANKINGS 2025 & 2024)

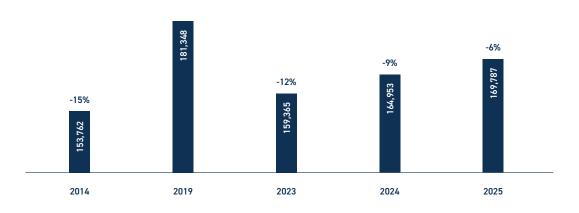


3.2 INTRA-EUROPEAN DIRECT CONNECTIVITY

Intra-European *direct connectivity* has recaptured another three percentage points since 2024 and now stands at **-6%** below pre-pandemic (2019) levels.

Chart 10:

DIRECT CONNECTIVITY FROM EUROPEAN AIRPORTS - INTRA-EUROPE VS. 2019

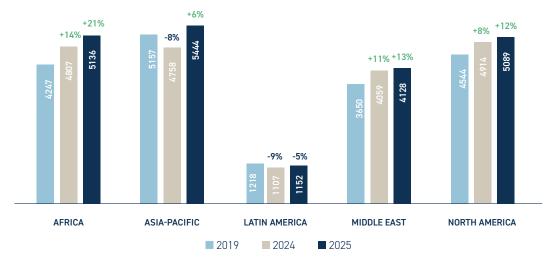


3.3 DIRECT CONNECTIVITY TO OTHER WORLD REGIONS

Direct connectivity to Africa (+21%), Asia-Pacific (+6%), Middle East (+13%) and North America (+12%) all exceed pre-pandemic (2019) levels. The bounce back of *direct connectivity* to Asia-Pacific over the last year is worth noting. Only the Latin America and Caribbean region (-5%) still sees lower *direct connectivity* with Europe compared to 2019.

Chart 11:

DIRECT CONNECTIVITY FROM EUROPEAN AIRPORTS BY WORLD REGION | GROWTH RATES VS. 2019



The *direct connectivity* of European hubs to other regions reveals the specific market strength they have built over the past year.

Chart 12.1:

TOP 5 AIRPORTS BY DIRECT CONNECTIVITY TO AFRICA IN 2025 & % CHANGE VS. 2024



Chart 12.2:

TOP 5 AIRPORTS BY DIRECT CONNECTIVITY TO ASIA-PACIFIC IN 2025 & % CHANGE VS. 2024

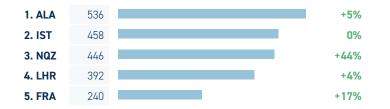


Chart 12.3:

TOP 5 AIRPORTS BY DIRECT CONNECTIVITY TO EUROPE IN 2025 & % CHANGE VS. 2024



Chart 12.4:

TOP 5 AIRPORTS BY <u>DIRECT CONNECTIVITY</u> <u>TO LATIN AMERICA & CARIBBEAN</u> IN 2025 & % CHANGE VS. 2024

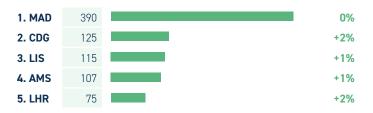


Chart 12.5:

TOP 5 AIRPORTS BY DIRECT CONNECTIVITY TO MIDDLE EAST IN 2025 & % CHANGE VS. 2024

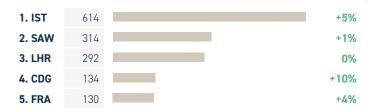


Chart 12.6:

TOP 5 AIRPORTS BY DIRECT CONNECTIVITY TO NORTH AMERICA IN 2025 & % CHANGE VS. 2024

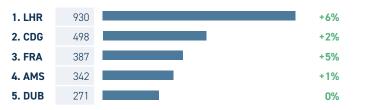


Chart 12.7: DIRECT CONNECTIVITY SHARE OF EACH DESTINATION REGION (2025)

25%		26%	5%	20%	24%
AFRICA	ASIA-PACIFIC	LATIN AMEF	RICA	NORTH AMERICA	MIDDLE EAST



4. HUB CONNECTIVITY

- Weaker recovery in hub connectivity, reflecting structural changes in aviation market and connectivity patterns
- IST | DFW | FRA top the global hub connectivity ranking
- Best hub connectivity performance amongst TOP 20 vs. 2019: IST | HND | DOH
- IST | ATH | SAW | DUB | LIS in the lead amongst European airports having recovered their pre-pandemic hub connectivity levels

4.1. STRUCTURALLY LOWER HUB CONNECTIVITY

Hub connectivity is where we see the full value of air transport networks. For an airport that has a wave of 10 flights leaving at 10:00 am, one additional flight arriving at 9:00 am increases its *hub connectivity* by 10, reflective of the onward connecting options for passengers arriving on that additional flight.

Hub connectivity remains -12% below its pre-pandemic (2019) level this year and thus keeps significantly underperforming against *direct connectivity* (-5%). Although the gap has narrowed over the past 4 years, this has become a consistent pattern which reflects structural changes in the aviation market – in particular the relative retrenchment of FSCs and expansion of Ultra-LCCs, who operate point-to-point services and favour bypassing hubs altogether.

While **EU+ hubs** have especially suffered from the closure of Russian airspace to European airlines following Russia's invasion of Ukraine, the opposite has been true for **other European hubs**, which have often taken over some transit passenger traffic while also benefitting from dynamic demand growth.

Chart 13:

DIRECT & HUB CONNECTIVITY FROM EUROPEAN AIRPORTS (VS. 2019)

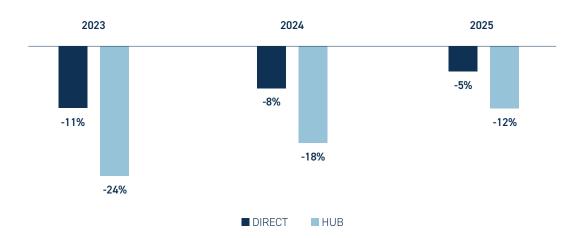
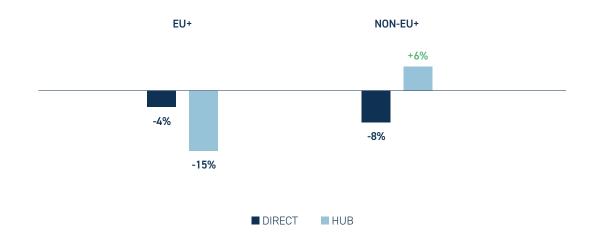


Chart 14:





4.2. GLOBAL HUB CONNECTIVITY PERFORMANCE

Istanbul has replaced Frankfurt as the top airport globally for *hub connectivity* **this year** – having advanced from 6th position in 2019 and 3rd position last year. Istanbul's *hub connectivity* has increased by an impressive **+59%** since 2019 – a reflection of the impressive expansion of its hub-based carrier (Turkish Airlines), its geographical strength at the crossroads of Europe, Africa and Asia, combined with ample available capacity and Türkiye's generally supportive aviation policy.

Frankfurt has come down to the 3rd position behind Dallas Fort Worth, with its *hub connectivity* remaining **-21%** below its 2019 levels.

Chart 15: <u>HUB CONNECTIVITY</u> – TOP 20 AIRPORTS GLOBALLY IN 2025 (2025 VS. 2024 | RANKINGS 2025, 2024 & 2019)

8 European airports are amongst the top **20** global airports for *hub connectivity* – along with 8 from North America and 4 from Asia-Pacific and the Middle East. Apart from Istanbul, the largest gains in *hub connectivity* when compared to pre-pandemic (2019) levels come from **Tokyo Haneda (+51%)** and **Doha (+43%)**.

Conversely, *the hub connectivity* of all major Western European hubs remains below **2019 levels** – a symptom not just of their home-based carriers' retrenchment but also of weaker macroeconomic conditions, competitiveness challenges, and unsupportive aviation policies.





4.3. EUROPEAN HUB CONNECTIVITY PERFORMANCE

Zooming in on the European region's top 20 hubs, the contraction in *hub connectivity* at the major hubs since the pandemic (with the exception of Istanbul) contrasts with the gains achieved by selected smaller hubs since the pandemic (vs. 2019): **Athens (+92%)**, **Istanbul Sabiha Gökçen (+75%)**, **Dublin (+30%)**, **Lisbon (+8%)**, **Barcelona (+5%)**, **Copenhagen (+7%)** and **Keflavik (+6%)**. Underlying factors include their reliance on leisure & VFR traffic and the strength of the transatlantic market.

Apart from the Major hubs, **Helsinki (-49%)**, **Brussels (-37%)**, **Vienna (-32%)**, **Rome Fiumicino** and **Warsaw (both at -26%)** have also seen significant losses in *hub connectivity* post-pandemic – reflecting geopolitical impacts and hub carrier retrenchment or replacement in the case of the Italian hub.

2019

2025

Chart 16.1: <u>HUB CONNECTIVITY</u> - TOP 20 AIRPORTS EUROPE IN 2025 (2025 VS. 2019 | RANKINGS 2025 & 2019)

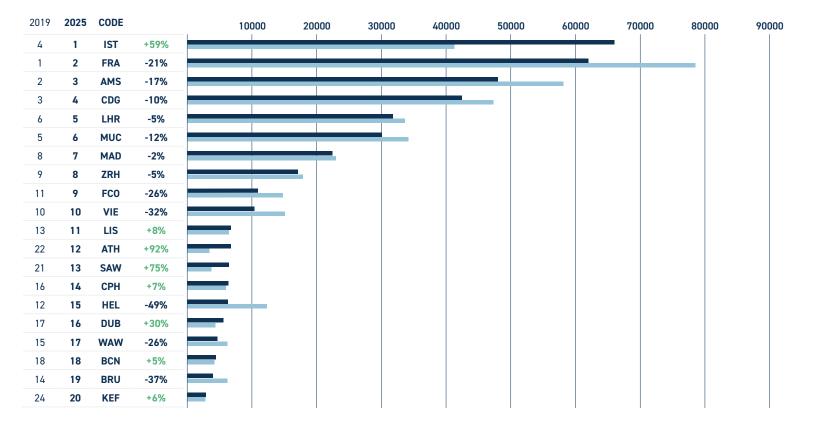
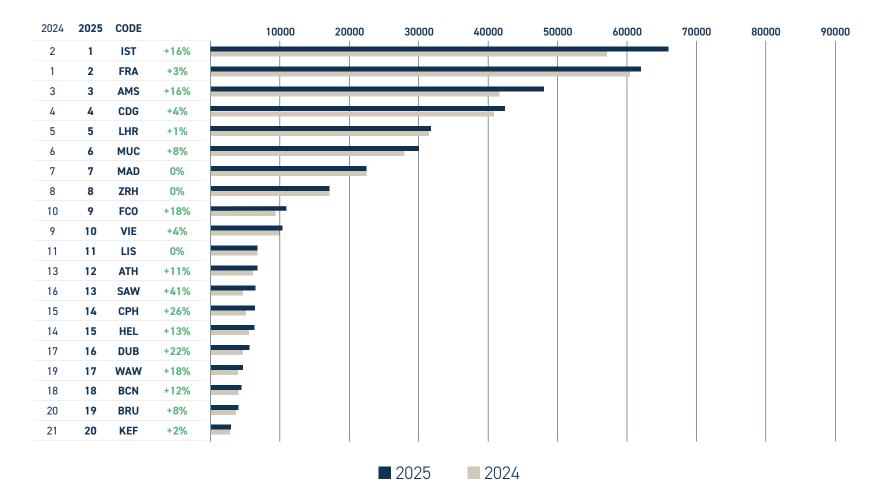


Chart 16.2: <u>HUB CONNECTIVITY</u> - TOP 20 AIRPORTS EUROPE IN 2025 (2025 VS. 2024 | RANKINGS 2025 & 2024)



The top 20 list of European hubs reveals clear clusters, with 5 major hubs, a group of secondary hubs, and then niche hubs, based on their hub-based carriers, geographic markets, and underlying demand.

Chart 17.1:

HUB CONNECTIVITY - MAJOR HUBS (2025 VS. 2019)

2025 2019

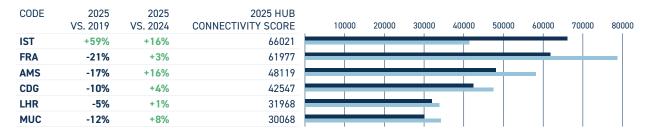


Chart 17.2:

HUB CONNECTIVITY - SECONDARY HUBS | 2025 VS. 2019



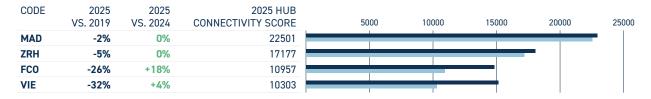


Chart 17.3:

HUB CONNECTIVITY - NICHE & SMALLER HUBS | 2025 VS. 2019

2025 2019

CODE	2025	2025	2025 HUB							
	VS. 2019	VS. 2024	CONNECTIVITY SCORE	2000	4000	6000	8000	10000	12000	14000
LIS	+8%	0%	6878							
ATH	+92%	+11%	6754		_					
SAW	+75%	+41%	6525							
CPH	+7%	+26%	6444							
HEL	-49%	+13%	6269							
DUB	+30%	+22%	5596							
WAW	-26%	+18%	4656							
BCN	+5%	+12%	4473							
BRU	-37%	+8%	3967							
KEF	+6%	+2%	2974							
OSL	-39%	-16%	2445							
STN	-13%	-8%	1426							
LGW	-23%	-6%	1147							
GVA	-14%	-4%	1039							
ARN	-65%	-35%	1018							

4.4. CONNECTIVITY & AIRLINE BUSINESS MODELS

4.4.1. LOW-COST CARRIERS DRIVING INTRA-EUROPEAN DIRECT CONNECTIVITY GROWTH

Low-Cost Carriers (LCCs: +19%) have driven the recovery in *direct connectivity* since **the pandemic, while Full-Service Carriers (FSCs)** have seen their *direct connectivity* decrease by **-15%**. However, their performance has been similar over the past year, with LCCs seeing a +4% increase and FSCs a **+3%** increase in their *direct connectivity*.



Chart 18: INTRA-EUROPEAN <u>DIRECT CONNECTIVITY</u> FROM 2015 TO 2025 - LCCS & FSCS

LCCs account for 47% of intra-European *direct connectivity* – up from 39% prepandemic (2019) and 33% ten years ago (2015). This reflects once more the changed structure of the European aviation market on the back of the post-pandemic growth in leisure, "bleisure" (mixed business/leisure) and VFR (Visit Friends & Relatives) demand, with LCCs having expanded significantly in terms of intra-European capacity and route network. Conversely, **FSCs' share of direct connectivity to North America remains largely unchallenged at 93%** – a market share that remains the same as before the Covid-19 pandemic. This shows the LCC model is not making significant inroads into the transatlantic market.

Overall, these developments all point to airports facing increasing competitive pressures to bid for – and win – airlines' growth and new routes.

Chart 19: SHARE & LEVEL OF LCCs AND FSCs <u>DIRECT CONNECTIVITY</u> ON INTRA-EUROPEAN AND NORTH AMERICAN ROUTES IN 2015, 2019 AND 2025

402 **7%** 149 **4%** 322 **7%** 50.583 67,982 77,653 **47%** 33% 39% 96% 93% 93% 87,256 67% 53% 61% 2015 2019 2025 2015 2019 2025 **INTRA-EUROPEAN EUROPE TO NORTH AMERICA FSCs** I CCs

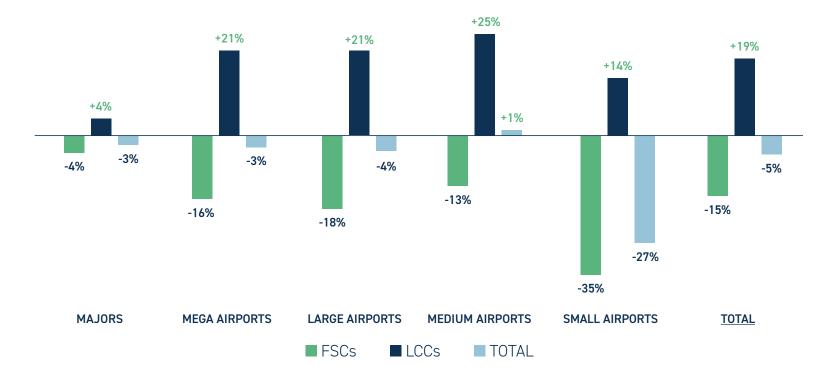
> This chart is based on a different data source than the rest of the Connectivity Report and may have minor immaterial differences in exact numbers.

4.4.2 LCC & FSC growth varies across different airport size groups

When compared to pre-pandemic (2019) levels, **LCCs have expanded their** *air connectivity* across all segments of the airport industry – in particular at Mega airports (+21%), Large airports (+21%) and Medium airports (+25%).

Meanwhile, **the** *air connectivity* **offered by FSCs** has decreased across all segments – and is particularly severe at Small airports (-35%).

Chart 20: <u>DIRECT CONNECTIVITY</u> AT EUROPEAN AIRPORTS – LCCs & FSCs LEVELS (2025 VS. 2019)



AIRPORT INDUSTRY CONNECTIVITY REPORT 2025 3

4.5. COUNTRY RANKINGS – DIRECT, INDIRECT AND AIR CONNECTIVITY

Chart 21.1: RANKING OF EUROPEAN COUNTRIES BASED ON <u>DIRECT CONNECTIVITY</u> LEVELS (2025, 2024 AND 2019) EU+

	Country	2025	2024	2019		Country	2025	2024	2019
1	Spain	22198	21431	20413	17	Romania	1901	1689	1754
2	United Kingdom	21182	20814	23479	18	Finland	1821	1774	2463
3	Germany	16499	16165	20185	19	Croatia	1627	1534	1409
4	Italy	16369	15875	15391	20	Czechia	1498	1459	1572
5	France	13551	13663	15368	21	Cyprus	1333	1127	1091
6	Greece	8188	7742	6576	22	Hungary	1205	1059	1115
7	Norway	6257	6307	7249	23	Bulgaria	862	790	978
8	Portugal	5452	5188	4706	24	Iceland	783	812	797
9	Netherlands	5334	5221	5536	25	Malta	641	600	551
10	Switzerland	4434	4383	4681	26	Latvia	572	598	847
11	Poland	4258	3894	3781	27	Luxembourg	539	561	560
12	Sweden	3274	3508	4910	28	Lithuania	484	468	510
13	Denmark	3224	3242	3471	29	Estonia	371	389	389
14	Ireland	3072	2894	2831	30	Slovakia	258	226	236
15	Austria	2857	2781	3178	31	Slovenia	162	143	248
16	Belgium	2510	2418	2643					

	Country	2025	2024	2019
1	Türkiye	14765	14096	13141
2	Russian Federation	13180	13268	17777
3	Kazakhstan	2013	1583	1601
4	Israel	1516	965	1607
5	Serbia	860	813	654
6	Uzbekistan	760	670	443
7	Albania	742	729	255
8	Georgia	642	492	501
9	Azerbaijan	516	591	422
10	Greenland	434	505	519
11	Armenia	409	354	229
12	Moldova Republic of	376	253	280
13	Montenegro	306	291	294
14	Kosovo	262	177	133
15	Bosnia and Herzegovina	261	235	172
16	Kyrgyzstan	249	254	248
17	North Macedonia	247	237	186
18	Belarus	232	46	508
19	Tajikistan	192	229	129
20	Turkmenistan	66	56	74
	Ukraine	0	0	2071

Chart 21.2: **RANKING OF EUROPEAN COUNTRIES BASED ON <u>DIRECT CONNECTIVITY</u> CHANGE (2025 VS. 2019 | PERFORMANCE VS. 2024)**

EU+

	Country	2025 VS. 2019	2025 VS. 2024		Country	2025 VS. 2019	2025 VS. 2024
1	Greece	+25%	+6%	17	Czechia	-5%	+3%
2	Cyprus	+22%	+18%	18	Belgium	-5%	+4%
3	Malta	+16%	+7%	19	Lithuania	-5%	+3%
4	Portugal	+16%	+5%	20	Switzerland	-5%	+1%
5	Croatia	+15%	+6%	21	Denmark	-7%	-1%
6	Poland	+13%	+9%	22	United Kingdom	-10%	+2%
7	Slovakia	+ 9 %	+14%	23	Austria	-10%	+3%
8	Spain	+9%	+4%	24	France	-12%	-1%
9	Ireland	+9%	+6%	25	Bulgaria	-12%	+9%
10	Romania	+8%	+13%	26	Norway	-14%	-1%
11	Hungary	+8%	+14%	27	Germany	-18%	+2%
12	Italy	+6%	+3%	28	Finland	-26%	+3%
13	Iceland	-2%	-4%	29	Latvia	-32%	-4%
14	Netherlands	-4%	+2%	30	Sweden	-33%	-7%
15	Luxembourg	-4%	-4%	31	Slovenia	-35%	+13%
16	Estonia	-5%	-5%				

	Country	2025 VS. 2019	2025 VS. 2024
1	Albania	+191%	+2%
2	Kosovo	+97%	+48%
3	Armenia	+79%	+16%
4	Uzbekistan	+72%	+13%
5	Bosnia and Herzegovina	+52%	+11%
6	Tajikistan	+49%	-16%
7	Moldova Republic of	+34%	+49%
8	North Macedonia	+33%	+4%
9	Serbia	+31%	+6%
10	Georgia	+28%	+30%
11	Kazakhstan	+26%	+27%
12	Azerbaijan	+22%	-13%
13	Türkiye	+12%	+5%
14	Montenegro	+4%	+5%
15	Kyrgyzstan	0%	-2%
16	Israel	-6%	+57%
17	Turkmenistan	-11%	+18%
18	Greenland	-16%	-14%
19	Russian Federation	-26%	-1%
20	Belarus	-54%	+404%
21	Ukraine	-100%	NA

Chart 22.1: RANKING OF EUROPEAN COUNTRIES BASED ON INDIRECT CONNECTIVITY LEVELS (2025, 2024 AND 2019) EU+

	Country	2025	2024	2019		Country	2025	2024	2019
1	Germany	43815	41239	55749	17	Finland	4434	3851	6449
2	United Kingdom	41325	38421	43909	18	Croatia	3804	3387	3861
3	Italy	34237	30522	34789	19	Czechia	3058	2775	4303
4	Spain	32662	30702	32767	20	Romania	3030	2740	3252
5	France	27646	27080	32336	21	Hungary	2622	2376	3347
6	Switzerland	13283	12516	15451	22	Bulgaria	1820	1536	2059
7	Greece	12408	10903	8666	23	Cyprus	1748	1600	1760
8	Portugal	11098	10379	10277	24	Luxembourg	1632	1532	1943
9	Netherlands	10519	9249	11967	25	Iceland	1395	1475	1336
10	Poland	8644	7877	8971	26	Estonia	1373	1330	1378
11	Ireland	7690	7097	7608	27	Latvia	1309	1139	1450
12	Norway	7551	7466	8540	28	Lithuania	1202	1001	1142
13	Denmark	7463	7302	8680	29	Malta	1201	1063	1622
14	Austria	6796	5997	9008	30	Slovenia	1044	834	1130
15	Sweden	6605	6765	9887	31	Slovakia	145	116	205
16	Belgium	5573	4995	6464					

	Country	2025	2024	2019
1	Türkiye	22826	20173	14414
2	Russia	9229	9047	21544
3	Israel	3922	3026	5290
4	Serbia	1764	1582	1774
5	Kazakhstan	1463	1260	1982
6	Uzbekistan	1426	964	822
7	Georgia	1298	1201	1183
8	Bosnia and Herzegovina	845	698	616
9	Azerbaijan	831	895	838
10	Albania	810	813	740
11	Armenia	715	573	595
12	Kyrgyzstan	667	615	634
13	Montenegro	574	517	644
14	Moldova	525	432	586
15	North Macedonia	438	354	400
16	Kosovo	418	382	538
17	Turkmenistan	363	272	280
18	Belarus	240	149	1040
19	Tajikistan	139	131	130
20	Ukraine	0	0	3596

Chart 22.2:

RANKING OF EUROPEAN COUNTRIES BASED ON <u>INDIRECT CONNECTIVITY</u> CHANGE (2025 VS. 2019 | PERFORMANCE VS. 2024)

EU+

NON	I-EL	J+
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	Country	2025 VS. 2019	2025 VS. 2024		Country	2025 VS. 2019	2025 VS. 2024
1	Greece	+43%	+14%	17	Bulgaria	-12%	+18%
2	Portugal	+8%	+7%	18	Netherlands	-12%	+14%
3	Lithuania	+5%	+20%	19	Belgium	-14%	+12%
4	Iceland	+4%	-5%	20	Denmark	-14%	+2%
5	Ireland Republic of	+1%	+8%	21	Switzerland	-14%	+6%
6	Spain	0%	+6%	22	France	-15%	+2%
7	Estonia	0%	+3%	23	Luxembourg	-16%	+7%
8	Cyprus	-1%	+ 9 %	24	Germany	-21%	+6%
9	Croatia	-1%	+12%	25	Hungary	-22%	+10%
10	Italy	-2%	+12%	26	Austria	-25%	+13%
11	Poland	-4%	+10%	27	Malta	-26%	+13%
12	United Kingdom	-6%	+8%	28	Czechia	-29%	+10%
13	Romania	-7%	+11%	29	Slovakia	-29%	+25%
14	Slovenia	-8%	+25%	30	Finland	-31%	+15%
15	Latvia	-10%	+15%	31	Sweden	-33%	-2%
16	Norway	-12%	+1%				

	Country	2025 VS. 2019	2025 VS. 2024
1	Greenland	+192%	-5%
2	Uzbekistan	+73%	+48%
3	Türkiye	+58%	+13%
4	Bosnia and Herzegovina	+37%	+21%
5	Turkmenistan	+30%	+33%
6	Armenia	+20%	+25%
7	Georgia	+10%	+8%
8	North Macedonia	+10%	+24%
9	Albania	+9%	0%
10	Tajikistan	+7%	+6%
11	Kyrgyzstan	+5%	+8%
12	Serbia	-1%	+12%
13	Azerbaijan	-1%	-7%
14	Moldova Republic of	-10%	+22%
15	Montenegro	-11%	+11%
16	Kosovo	-22%	+ 9 %
17	Israel	-26%	+30%
18	Kazakhstan	-26%	+16%
19	Russian Federation	-57%	+2%
20	Belarus	-77%	+61%
21	Ukraine	-100%	NA

Chart 23.1: RANKING OF EUROPEAN COUNTRIES BASED ON <u>AIR CONNECTIVITY</u> LEVELS (2025, 2024 AND 2019) EU+

Country Country United Kingdom Finland Croatia Germany Spain Romania Italy Czechia France Hungary Greece Cyprus Switzerland Bulgaria Portugal Iceland Netherlands Luxembourg Norway Latvia Poland 12752 27 Malta Ireland Estonia Denmark Lithuania Sweden Slovenia Austria Slovakia Belgium





Want to know more about YOUR airport's connectivity performance?

Additional appendices detailing individual airport data on air connectivity are available to download. Simply scan the QR code below to access the webpage storing the data:



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For the 12th year, ACI EUROPE published its annual European Airport Industry Connectivity Report – a comprehensive overview and analysis on airport connectivity measured in many dimensions. The report is based on data from SEO's NetScan connectivity model.

ACI EUROPE is the European region of Airports Council International (ACI), the only worldwide professional association of airport operators.

ACI EUROPE represents over 500 airports in 55 countries. Our members facilitate over 90% of commercial air traffic in Europe. Airports and air connectivity support 14 million jobs, generating €851 billion in European economic activity (5% of GDP). In response to the Climate Emergency, in June 2019 our members committed to achieving Net Zero carbon emissions for operations under their control by 2050, without offsetting. Based in Brussels, we lead and serve the European airport industry and maintain strong links with other ACI regions throughout the world.

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Please note that with the 2024 release the methodology was updated to include all airports in the ACI EUROPE region as the aggregation basis for overall values. In the past, these values included solely ACI EUROPE member airports; therefore values have been occasionally restated resulting in an increased accuracy and overall depiction of the state of European airports' connectivity.